

**MINUTES OF MEETING
OF THE BOARD OF DIRECTORS**

May 18, 2026

STATE OF TEXAS §

COUNTY OF HARRIS §

NORTHWEST HARRIS COUNTY MUNICIPAL UTILITY DISTRICT NO. 21 §

The Board of Directors (the "Board") of **Northwest Harris County Municipal Utility District No. 21** (the "District") met in regular session, open to the public, at 6330 West Loop South, Suite 150, Bellaire, Texas 77401, on Monday, May 18, 2026, whereupon roll was called of the members of the Board, to-wit:

Rand R. Wall	-	President
Bill Tallas	-	Vice President
Bruce Popper	-	Secretary
Andy Johnston	-	Assistant Secretary
Matthew Barton	-	Assistant Secretary

All members of the Board were present except Director Johnston, thus constituting a quorum.

Also present at the meeting were: Howard Wilhite and Cody Wright of H2O Innovation Operation and Maintenance, LLC ("H2O"), Lina Loaiza of Bob Leared Interests ("BLI"), Operator for the District ("Operator"); Wesley Lay and Alyvia McEwen of Quiddity Engineering ("Quiddity"), Engineer for the District ("Engineer"); Christina Ferguson of Myrtle Cruz, Inc. ("MCI"), the District's Bookkeeper ("Bookkeeper"); Jon Strange of JNS Consulting Engineers, Inc. ("JNS"); and John Cannon and Laken Jenkins Kilgore, attorneys, of Coats|Rose, P.C. ("Coats|Rose"), the District's legal counsel.

Whereupon, the meeting was called to order in accordance with notice posted pursuant to Texas law, and the following action was conducted. A copy of the posted agenda notice is attached hereto as Exhibit "A."

HEAR FROM PUBLIC

The Board noted that there were no members of the public wishing to address the Board.

ACCEPT OATHS OF OFFICE AND STATEMENT OF ELECTED OFFICIALS

Ms. Kilgore reminded the Board that Directors Tallas, Johnston and Barton had been reelected to the Board without the necessity of holding an election, pursuant to the

provisions of Section 2.052, Texas Election Code. The Board recognized that Mr. Tallas and Barton executed their Oaths and Statements. Ms. Kilgore noted that the executed Oaths would be filed with the Secretary of State, as required.

CONSIDER RECONSTITUTING THE BOARD OF DIRECTORS AND AMEND DISTRICT REGISTRATION FORM

Ms. Kilgore reminded the Directors of the need to reconstitute the Board pursuant to the requirements of Section 49.054 of the Texas Water Code. After discussion, upon a motion duly made and seconded, the Board voted unanimously to elect the Directors to the offices indicated below, and to authorize filing of the District Registration Form with the TCEQ:

Rand R. Wall	-	President
Bill Tallas	-	Vice President
Bruce Popper	-	Secretary
Andy Johnston	-	Assistant Secretary
Matthew Barton	-	Assistant Secretary

TAX ASSESSOR/COLLECTOR'S REPORT

The Board recognized Ms. Loaiza who reviewed the TAC's Report and a list of delinquent tax accounts, copies of which are attached hereto as Exhibit "B." As of April 30, 2026, 94.7% of the 2025 tax levy has been collected.

Following a discussion of the report and the status of collection of delinquent taxes, upon a motion made by Director Popper, seconded by Director Barton, the Board voted unanimously to approve the TAC's Report and the action items therein.

BOOKKEEPER'S REPORT

Report

The Board recognized Ms. Ferguson, who submitted to and reviewed with the Board the Bookkeeper's Report, including invoices for payment, a copy of which is attached hereto as Exhibit "C."

Following review and discussion and based on a motion by Director Tallas, which was seconded by Director Barton, the Board voted unanimously to approve the Bookkeeper's Report and the invoices submitted for payment, as well as the proposed budget.

Approve Amended and Restated Agreement for Bookkeeping Services

Ms. Ferguson presented an Amended and Restated Agreement for Bookkeeping Services, a copy of which is attached hereto as Exhibit "D." Following review and

discussion and based on a motion by Director Tallas, which was seconded by Director Barton, the Board voted unanimously to approved the Amended and Restated Agreement for Bookkeeping Services.

OPERATOR'S REPORT

The Board recognized Mr. Wilhite, who presented the Operator's Report, a copy of which is attached hereto as Exhibit "E." Mr. Wilhite reported as follows:

- The District has a total of 90 connections;
- The combine billed consumption for the month was 16,881,170;
- There were no cut-offs; and
- Attached to the Operator's Report is a list of charges over \$500.

Mr. Wilhite next reviewed the Consumer Confidence Report (the "CCR") which outlines the District's drinking water quality for the 2025 year. A copy of the CCR is included in the Operator's report and a link to the CCR will be printed on the customers' water bills.

Mr. Wilhite noted H2O has tested meters and in the process of replacing any that are defective.

After discussion, upon a motion brought by Director Barton, seconded by Director Popper, the Board voted unanimously to approve the Operator's Report.

Next, the Board discussed the status of utility infrastructure repairs in the vicinity of Bammel North Houston Road and Veterans Memorial Drive. Representatives reported on repair activities performed in the area following the discovery of water line leaks and related infrastructure concerns. The Board was advised that repairs to District facilities have been completed and that additional work by other governmental entities may be required before final restoration of the roadway can occur. The Board further discussed coordination with affected parties regarding the investigation of the circumstances surrounding the damage, allocation of responsibility for repair costs, and potential reimbursement. No action was taken, and the Board directed consultants to continue monitoring the matter and report back as additional information becomes available.

ENGINEER'S REPORT

The Board recognized Ms. McEwen of Quiddity, who presented the Engineer's Report attached hereto as Exhibit "F."

The following action items were presented:

- WWTP Motor Control Center & Blower Replacement
 - The Contractor has completed all punch list items.
- Joint Wastewater Treatment Plant Inspection

- Quiddity has completed the dewatering feasibility analysis and are finalizing updates to the 10 year capital improvement plan.
- 2026 Annual Water Plant Inspection
 - The contractor is currently addressing areas of concern and Quiddity plans to schedule the next round of drainage and inspections once the tanks are returned to service.
- America's Water Infrastructure Act of 2018 ("AWIA") Re-Assessment
 - Quiddity provided a draft copy of the Risk and Resilience Assessment (RRA) to JNS for review.
- Water Well No. 3 and Well Supply Line
 - Quiddity does not recommend proceeding with advertisement and award until Quiddity reviews and approves the final plans and specifications and JNS receives all external agency approvals.

Ms. McEwen presented a Wastewater Treatment Plant Sludge Dewatering Evaluation, a copy of which is attached hereto as Exhibit "G." The proposal that was presented needs to be updated with power costs. No action was taken on this agenda item.

After discussion, upon a motion brought by Director Barton, seconded by Director Popper, the Board voted unanimously to approve the Engineer's Report.

ATTORNEY'S REPORT

Minutes

Mr. Cannon presented the minutes of the meeting held on April 20, 2026, previously distributed to the Board. Upon a motion made by Director Barton and seconded by Director Tallas, the Board voted unanimously to approve said minutes as presented.

Authorize Audit

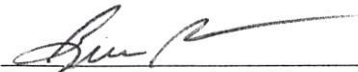
The Board reviewed an audit continuance letter from McCall Gibson Swedlund Barfoot and Ellis, PLLC ("MGSBE"), for MGSBE to prepare the District's audit for fiscal year ended May 31, 2026.

Following a discussion and upon a motion made by Director Barton, seconded by Director Tallas, the Board voted unanimously authorize the preparation of the audit for fiscal year ended May 31, 2026.

There being no further business to come before the Board, the meeting was adjourned.

[signature page follows]

PASSED, APPROVED and ADOPTED 15th day of June, 2026.


Secretary, Board of Directors

(Seal)

