

**MINUTES OF MEETING
OF THE BOARD OF DIRECTORS**

August 17, 2026

STATE OF TEXAS §

COUNTY OF HARRIS §

NORTHWEST HARRIS COUNTY MUNICIPAL UTILITY DISTRICT NO. 21 §

The Board of Directors (the “Board”) of **Northwest Harris County Municipal Utility District No. 21** (the “District”) met in regular session, open to the public, at 6330 West Loop South, Suite 150, Bellaire, Texas 77401, on Monday, August 17, 2026, whereupon roll was called of the members of the Board, to-wit:

Rand R. Wall	-	President
Bill Tallas	-	Vice President
Bruce Popper	-	Secretary
Andy Johnston	-	Assistant Secretary
Matthew Barton	-	Assistant Secretary

All members of the Board were present, except Director Johnston, thus constituting a quorum.

Also present at the meeting were: Howard Wilhite and Cody Wright of H2O Innovation (“H2O”), the District’s Operator (“Operator”); Wesley Lay and Alyvia McEwen of Quiddity Engineering (“Quiddity”), Engineer for the District (“Engineer”); Christina Ferguson of Myrtle Cruz, Inc. (“MCI”), the District’s Bookkeeper (“Bookkeeper”); Lina Loaiza of Bob Leared Interests, the District’s Tax Assessor-Collector; Jon Strange of JNS Consulting Engineers, Inc. (“JNS”); and Laken Jenkins Kilgore of Coats|Rose, P.C. (“Coats|Rose”), the District’s legal counsel.

Whereupon, the meeting was called to order in accordance with notice posted pursuant to Texas law, and the following action was conducted. A copy of the posted agenda notice is attached hereto as Exhibit “A.”

HEAR FROM PUBLIC

The Board noted that there were no members of the public wishing to address the Board.

WATER PLANT/SEWER PLANT COMMITTEE

The Board deferred action.

TAX ASSESSOR/COLLECTOR'S REPORT

The Board recognized Ms. Loaiza, who presented the tax assessor/collector's report, a copy of which is attached hereto as Exhibit "B."

Upon motion duly made by Director Tallas and seconded by Director Popper, the Board voted unanimously to approve the tax assessor/collector's report, and to authorize payment of checks therein.

BOOKKEEPER'S REPORT

The Board recognized Ms. Selby, who submitted to and reviewed with the Board the Bookkeeper's Report, including invoices for payment, a copy of which is attached hereto as Exhibit "C."

Following review and discussion and based on a motion by Director Tallas, which was seconded by Director Popper, the Board voted unanimously to approve the Bookkeeper's Report and the invoices submitted for payment.

OPERATOR'S REPORT

The Board recognized Mr. Wilhite, who presented the Operator's Report, a copy of which is attached hereto as Exhibit "D." Mr. Wilhite reported as follows:

- The District has a total of 90 connections;
- The combine billed consumption for the month was 16,287,670;
- There were no cut-offs; and
- Attached to the Operator's Report is a list of charges over \$500.

Mr. Wilhite presented for the Board's review and approval an Amended and Restated Operator Services Agreement (the "Agreement") which includes rate increases, among other things. Mr. Wilhite noted the Agreement is currently under legal review and will be discussed further at the September meeting.

After discussion, upon a motion brought by Director Popper, seconded by Director Tallas, the Board voted unanimously to approve the Operator's Report.

ENGINEER'S REPORT

The Board recognized Mr. Lay of Quiddity, who presented the Engineer's Report attached hereto as Exhibit "E."

The following action items were presented:

- 2026 Annual Water Plant Inspection
 - Mr. Lay reviewed the findings of the Ground Storage Tank No. 3 inspection and the Water Plant Capital Improvements Plan.
- AWIA Re-Assessment
 - Mr. Lay is reviewing and updating the District's Emergency Response Plan (ERP). The deadline to certify the ERP is December 30, 2026.
- WWTP Re-Rating Evaluation and Capacity Analysis
 - The Board authorized Quiddity to prepare the Re-Rating Evaluation and Capacity Analysis for the WWTP in the amount of 25,000.
- Northwest Harris County MUD No. 22 ("NW22") Projects
 - Mr. Lay updated the Board that the District received a funds request letter from the NHCRWA for excavation work for the District and NW22 jointly owned line under Bammel North Houston Road, and traffic control provided during emergency paving repairs. Payment is not recommended at this as Quiddity believes the invoices are not accurate. Mr. Lay is working with the NHCRWA to revise the invoices.
 - Mr. Lay also reported that NW22 has submitted a funds request letter in the amount of \$78,474.56 for funds expended during the emergency repairs. The Board authorized payment of same subject to final review and comment by Quiddity.

Mr. Lay of Quiddity discussed an additional leak identified following the pavement repairs. He noted that the Districts' jointly owned system was not contributing to the leak and that Harris County and the Authority had been notified.

After discussion, upon a motion brought by Director Barton, seconded by Director Popper, the Board voted unanimously to approve the Engineer's Report and the action items presented therein.

ATTORNEY'S REPORT

Minutes

Ms. Kilgore presented the minutes of the meetings held on July 20th, 2026, previously distributed to the Board. Upon a motion made by Director Popper and seconded by Director Tallas, the Board voted unanimously to approve said minutes as presented. The Board deferred action on accepting the resignation of a Committee member for Water/WWTP and appointing a new member.

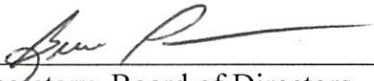
There being no further business to come before the Board, the meeting was adjourned.

[signature page follows]

PASSED, APPROVED and ADOPTED the 21st day of September, 2026.

(Seal)




Secretary, Board of Directors