MINUTES OF MEETING
OF THE BOARD OF DIRECTORS

September 21, 2026

STATE OF TEXAS §

COUNTY OF HARRIS §

NORTHWEST HARRIS COUNTY MUNICIPAL UTILITY DISTRICT NO. 21 §

The Board of Directors (the "Board") of **Northwest Harris County Municipal Utility District No. 21** (the "District") met in regular session, open to the public, at 6330 West Loop South, Suite 150, Bellaire, Texas 77401, on Monday, September 21, 2026, whereupon roll was called of the members of the Board, to-wit:

Rand R. Wall	-	President
Bill Tallas	-	Vice President
Bruce Popper	-	Secretary
Andy Johnston	-	Assistant Secretary
Matthew Barton	-	Assistant Secretary

All members of the Board were present, thus constituting a quorum.

Also present at the meeting were: Bill Blitch of Blitch Associates, Inc. ("Blitch"), the District's Financial Advisor; Joseph Ellis of McCall Gibson Swedlund Barfoot, PLLC, Auditor for the District ("Auditor"); Howard Wilhite and Cody Wright of H2O Innovation ("H2O"), the District's Operator ("Operator"); Wesley Lay and Alyvia McEwen of Quiddity Engineering ("Quiddity"), Engineer for the District ("Engineer"); Christina Ferguson of Myrtle Cruz, Inc. ("MCI"), the District's Bookkeeper ("Bookkeeper"); Lina Loaiza and Amanda Nunez of Bob Leared Interests, the District's Tax Assessor-Collector; Jon Strange of JNS Consulting Engineers, Inc. ("JNS"); John Cannon and Laken Jenkins Kilgore of Coats|Rose, P.C. ("Coats|Rose"), the District's legal counsel.

Whereupon, the meeting was called to order in accordance with notice posted pursuant to Texas law, and the following action was conducted. A copy of the posted agenda notice is attached hereto as Exhibit "A."

HEAR FROM PUBLIC

The Board noted that there were no members of the public wishing to address the Board.

FINANCIAL ADVISOR'S REPORT

The Board recognized Mr. Blitch who presented the District's 2026 tax rate analysis, a copy of which is attached hereto as Exhibit "B." Mr. Blitch explained the procedures required prior to adopting District's 2026 tax rate.

Upon a motion duly made by Director Barton and seconded by Director Tallas, the Board voted unanimously to call a public hearing and authorize the publication of notice of the District's tax rate hearing and information on the District's proposed 2026 tax rate of $0.5590 per $100 of assessed value, consisting of $0.3250 for debt service and $0.2340 for maintenance and operations purposes.

TAX ASSESSOR/COLLECTOR'S REPORT

The Board recognized Ms. Loaiza, who presented the tax assessor/collector's report, a copy of which is attached hereto as Exhibit "C."

Upon a motion duly made by Director Barton and seconded by Director Johnston, the Board voted unanimously to approve the tax assessor/collector's report, authorize payment of the checks listed therein, and authorize the placement of door tags for delinquent tax accounts.

BOOKKEEPER'S REPORT

The Board recognized Ms. Ferguson, who submitted to and reviewed with the Board the Bookkeeper's Report, including invoices for payment, a copy of which is attached hereto as Exhibit "D."

Upon a motion duly made by Director Johnston, and seconded by Director Tallas, the Board voted unanimously to approve the Bookkeeper's Report and the invoices submitted for payment.

AUDITOR'S REPORT

The Board recognized Mr. Ellis, presented the District's audits for fiscal year ended May 31, 2026, copies of which are attached hereto as Exhibit "E." Mr. Ellis reviewed with the Board the District's annual audit, the joint audit of the Northchase Regional Sewer Treatment Plant, and the joint audit of the water plant. Following discussion, Director Johnston made a motion to approve all three audits as presented. Director Tallas seconded the motion, which passed unanimously. Mr. Ellis noted he would file the audits with the Texas Commission on Environmental Quality as required by state law.

OPERATOR'S REPORT

Report

The Board recognized Mr. Wilhite, who presented the Operator's Report, a copy of which is attached hereto as Exhibit "F." Mr. Wilhite reported as follows:

- The District has a total of 90 connections;
- The combined billed consumption for the month was 18,742,220 gallons of water;
- There were no cut-offs; and
- Attached to the Operator's Report is a list of charges over $500.

Consider Approving Amended and Restated Operator Services Agreement

The Board discussed the proposed Amended and Restated Operation and Maintenance Services Agreement between the District and H2O (the "Agreement"). The Agreement increases the Operator's rates and fees and makes other changes to the contract terms, including revisions proposed by the District's counsel.

Adopt Amended and Restated Rate Order

The Board next considered an amended Rate Order to pass the Operator's increased rates and fees through to the District's customers (the "Order").

Upon a motion duly made by Director Tallas and seconded by Director Barton, the Board voted unanimously to approve the Operator's Report, and the action items therein, including the Agreement and Order.

ENGINEER'S REPORT

The Board recognized Mr. Lay of Quiddity, who presented the Engineer's Report attached hereto as Exhibit "G."

The following action items were presented:

- America's Water Infrastructure Act of 2018 ("AWIA") Re-Assessment
  - Mr. Lay reported that Quiddity was updating the District's Emergency Response Plan ("ERP") and would provide a copy to Northwest Harris County MUD No. 22 ("NW22") for review and comment in the next few months. The deadline to certify the ERP with EPA is December 30, 2026.
- Wastewater Treatment Plant (WWTP) Re-Rating Evaluation and Capacity Analysis
  - Mr. Lay reported that Quiddity will monitor influent pollutant loading and flow data over the next few months to determine the feasibility of de-rating the WWTP to allow replacement of the MPU steel walls with concrete.
- Multi-Sector General Permit (MSGP) Renewal 2026
  - Mr. Lay reported that Quiddity completed a walkthrough of the WWTP on August 26, 2026, to inform updates to the Storm Water Pollution Prevention Plan ("SWPPP"). Quiddity will provide the revised SWPPP to

JNS Engineers ("JNS") for review with NW22 and Northwest Harris County MUD No. 23 ("NW23") this month.

- Northwest Harris County MUD No. 22 ("NW22") Projects
    - Emergency Paving Repairs at Veterans Memorial and Bammel North Houston – NW 22 requested $78,474.56 for the District's share of the repairs, and NHCRWA submitted a second revised invoice for $28,296.10 for excavation and traffic control. Quiddity recommends paying neither yet, pending supporting documentation, so the funds true-up is still ongoing. Quiddity and the District's attorney plan to send letters to NHCRWA and Harris County Precinct One summarizing each entity's actions.
    - Water Well No. 3 and Well Supply Line – JNS received TWDB environmental approval and is preparing the engineering feasibility report. Final submittals to TCEQ, Harris County, and the City of Houston are pending. Quiddity does not recommend advertising or awarding the contract until it has approved the final plans and specifications and all external agency approvals are in.
    - WWTP Surveillance Project - JNS received TWDB environmental approval and is preparing the engineering feasibility report. NW22 is reevaluating the scope of the project.

Upon a motion duly made by Director Barton and seconded by Director Popper, the Board voted unanimously to approve the Engineer's Report and the action items therein.

ATTORNEY'S REPORT

Minutes

Mr. Cannon presented the minutes of the meeting held on September 21, 2026, previously distributed to the Board. Upon a motion made by Director Johnston and seconded by Director Popper, the Board voted unanimously to approve said minutes as presented.

Renew District Insurance

The Board next considered renewing the District's insurance and reviewed a renewal proposal from McDonald & Wessendorff Insurance, a copy of which is attached hereto as Exhibit "H."

Upon a motion duly made by Director Johnston and seconded by Director Barton, the Board voted unanimously to approve the renewal proposal and renew the District's insurance with McDonald & Wessendorff Insurance.

There being no further business to come before the Board, the meeting was adjourned.

[*signature page follows*]

PASSED, APPROVED and ADOPTED this 19th day of October, 2026.

(Seal)



Secretary, Board of Directors